



THE NATIONAL JUDICIAL COLLEGE

Est. 1963

| Education – Innovation – Advancing Justice |

Since 1963, the NJC has been a leading provider of professional judicial education. | Each year, more than **3,000 JUDGES** attend an NJC course or program. | **All 50 states** and U.S. territories benefit from NJC's innovative curriculum.

*insure domestic Tranquility
and our Posterity.*

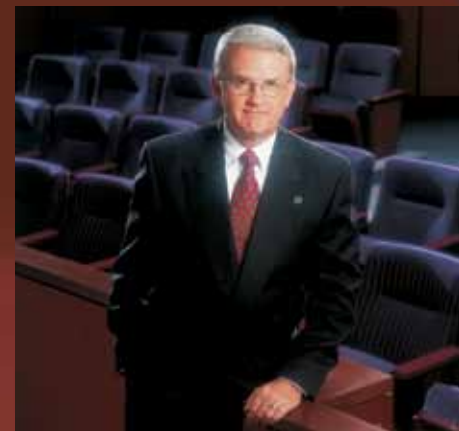
Advancing Justice Through Judicial Education

The NJC's National Impact

1. Annually, the NJC averages 90 educational programs with more than 3,000 judges enrolling from across the nation.
2. Each year, these 3,000 judges return to their hometowns and courtrooms to apply the skills learned and to share with others.
3. Since 1986, more than 120 judges from 37 states have graduated from the Judicial Studies degree program offered by the University of Nevada, Reno, in collaboration with the NJC and the National Council of Juvenile and Family Court Judges. Currently, there are 12 Ph.D. candidates, and 102 Master's candidates enrolled in these fully-accredited graduate programs.
4. Since 1963, The National Judicial College has awarded approximately 84,000 judicial education certificates to judges from across the nation and around the world.
5. Each year, more than 250 faculty members donate their time to engage in national lectures, workshops and panel discussions. NJC faculty members donate an average of 30,000 hours of instruction annually, which is valued at more than \$1.8 million.
6. The NJC is governed by a national 18-member Board of Trustees.
7. Utilizing federal funding, the NJC is able to provide thousands of dollars in scholarships to enable judges to obtain education.
8. The NJC promotes judicial outreach programs such as those sponsored by NHTSA, FMCSA and others, that help make communities safer.
9. In addition to basic courses, the NJC offers courses on special topics including co-occurring disorders, complex civil litigation, scientific/expert evidence, ethics, and building a bias-free environment in the courtroom.
10. The NJC's chief objective is to improve justice through national programs of education and training directed toward judicial proficiency, competency, skills and productivity.

"From our outstanding faculty to the unique blending of national perspectives, innovative solutions and dynamic learning environment, the NJC continues to raise the bar on the quality of justice our nation's judges provide."

– Hon. William F. Dressel, President,
The National Judicial College



Est. 1963

3,000 JUDGES

A History of Success and Accomplishment

The National Judicial College (NJC) has a proud history of achievement of educating America's judiciary. The NJC was created under the leadership of U.S. Supreme Court Justice Tom C. Clark in 1963 to define the need, develop the programs, and provide education that would prepare today's judges to meet the challenges of tomorrow. Prior to the College's creation, there was minimal judicial education in the United States. The NJC has addressed this void, and today, has developed an innovative and challenging learning environment that continues to enhance the professional competency of the judiciary – year after year.

Incorporated as a not-for-profit (501)(c)(3) in 1978, the NJC has its own state-of-the-art 90,000-square-foot facility located on the campus of the University of Nevada, Reno. With an average of 90 educational programs held in Reno and sites across the nation each year, the NJC educates more than 3,000 judges annually from all 50 states and the U.S. territories.

“Whenever I mention the NJC to judges, there is an immediate sense of respect for the institution.”

– Hon. Gregory Holiday, Department of Labor and Economic Growth, Office of Administrative Hearings and Rules, Detroit, Michigan, NJC Alumnus Since 1981, Faculty Member Since 1991



Advanced Degree Programs

In 1986, the NJC and the National Council of Juvenile and Family Court Judges joined with the University of Nevada, Reno, in developing the nation's first advanced degree for trial judges – the Master of Judicial Studies program. In 2001, a Ph.D. of Judicial Studies degree was added. Both programs provide a formal academic setting in which trial judges integrate rigorous academic studies and intellectual analysis into the identification of solutions that improve the administration of justice.

A Learning Environment to Meet Judges' Needs

To meet evolving judicial branch challenges, the NJC continually evaluates and updates its programs and services to ensure current learning objectives are met. The NJC promotes collegial dialogue among participants, and offers an interactive professional development learning environment. Additionally, the NJC created the National Tribal Judicial Center to serve the needs of the Native American and Alaska Native judiciary, and an International Program which assists other countries in advancing the rule of law. The NJC is also a leader in the development of distance learning, creating a selection of Web-based courses addressing important topics facing the courts.

The National Judicial College is proud of its service to the state trial judge, military judiciary, state and federal administrative law judges and adjudicators, tribal judges, limited jurisdiction judges and non-law trained judges.

The NJC continues to meet and exceed the goal of its founders – to advance justice through judicial education – and remains dedicated to its mission's core drivers: *education, innovation, advancing justice.*

“Whether I am a faculty member or a class member, the NJC never fails to reinvigorate me in my work on the bench.”

– Hon. Janet Burnside, Cuyahoga County, Ohio, Court of Common Pleas; NJC alumna since 1998, faculty member since 2004





“The College has a rich and successful history in providing continuing judicial education to judges throughout the nation. I am pleased to be a part of that fine tradition.”

– Hon. Procter Hug, Jr., 9th Circuit Court of Appeals, Reno, Nevada, Former Chair of NJC’s Board of Trustees

Technology Enhanced Learning

The NJC’s classrooms, computer lab and learning centers recently were given a technological facelift thanks to generous alumni, donors and grants. These improvements allow participants to experience creative and innovative uses of technology in academic courses, research and study. In addition to advanced computing facilities, the NJC’s staff have the expertise to provide consultation on appropriate technology use, demonstrate best practices and recommend assessment tools that enhance the judicial learning experience.

National Tribal Judicial Center

The National Tribal Judicial Center at the NJC is a leader and innovator in addressing the needs of Native American and Alaska Native tribal law practitioners. The curricula presented are innovative and sophisticated, and designed to enhance the professional skills of tribal judges.

International Program

Building on its international reputation, the College also presents special courses for judges from around the world. Using instantaneous translation equipment, programs (held in Reno and overseas) have emphasized judicial independence, ethics, decision making and the relationship of courts to communities. The programs that NJC offers to international participants help these countries to develop or improve their own judicial education programs and faculty training.

Extension Programs

Since 1965, the NJC has conducted more than 400 extension programs attended by more than 30,000 participants. The College continues to consult with individual states and assist judicial educators in planning state programs because state and national programs complement each other in the orientation and development of competent judges.

“The NJC continues to provide judges of all nations the opportunity to learn and grow from the college, and from each other. This experience is at the core of NJC’s ongoing effort to provide excellence in judicial education.”

– Hon. Denette “Dennie” Mouser, Justice, Supreme Court of the Muscogee (Creek) Nation; Assistant General Counsel for Wal-Mart Stores, Inc., Bentonville, Arkansas; member of NJC’s Board of Trustees since 2006

Judicial Education to Improve a Nation

Education shapes better judges, and better judges make better justice. Bringing together the best faculty in an atmosphere conducive to interactive learning, encouraging the students to teach each other by sharing their experiences and constantly evaluating the process for possible improvement, shapes the College’s methodology today.

Expert Faculty

NJC’s diverse faculty members are selected from across the nation and most serve without compensation. On average, donated faculty time and expertise is equivalent to more than \$1.8 million annually.

Dedicated Staff

A dedicated legal staff, attentive administrative and support professionals, an enriching curriculum and modern facilities – all are designed to make a judge’s experience at the College meaningful and productive.

Innovative Curriculum

The NJC’s academic programs feature an average of 90 two-day to two-week residential and off-site sessions offered throughout the year to both new and experienced judges. Courses offer foundational training as well as more specific skill-building lessons for general jurisdiction, appellate court, military, special court, tribal and administrative law judges.

Master and Ph.D. of Judicial Studies Programs

The University of Nevada, Reno, collaborates with the NJC and the National Council of Juvenile and Family Court Judges to offer the nation’s first advanced judicial degree programs – the Master and Ph.D. of Judicial Studies programs. Both are fully-accredited graduate programs of the University of Nevada, Reno.





" I always learn something at the NJC and, as a faculty member, I work hard to ensure class participants learn new information and ideas as well."

– Hon. Ken Kawaichi (ret.), Alameda County, California, municipal and superior courts; NJC alumnus since 1989, faculty member since 1993

Distance Education

The NJC continues to build on the popularity of distance education by offering several online courses that can be completed without visiting a classroom, including a series of conferences addressing critical issues. Through the use of new and emerging technologies, judges from rural areas, and those with time-sensitive case loads, can still participate in a faculty-led, online curriculum.

Model Courtroom

A model courtroom, built with grants from the Donald W. Reynolds Foundation and the State of Nevada, is a hands-on training center for participants who attend The National Judicial College. The courtroom contains state-of-the-art amenities, including appropriate areas for television and still cameras for print and electronic media. The courtroom also features voice-activated cameras to provide a video record of proceedings and to enable distance reception and transmission of evidence.

Legal Publications

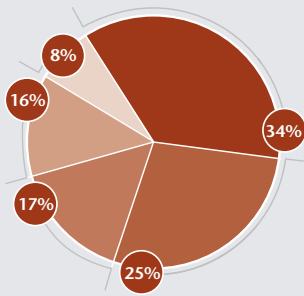
The NJC publishes reference tools on critical topics written by some of the country's leading judicial experts. The annual *Grimes Criminal Law Outline* is a top-selling resource and is used by judges and attorneys across the country. Other NJC titles include: *Inherent Powers of the Court, Judicial Discretion, Search & Seizure – A Sourcebook for State Judges, Deskbook on Evidence for Administrative Law Judges, International Child Custody Cases – Handling Hague Convention Cases in U.S. Courts, and Logic and Legal Reasoning.*

The Financial Picture

The National Judicial College continues to derive operating support from its ongoing programs, federal grants, income from the NJC's endowment, and corporate, foundation and individual gifts. Tuition, program fees and donated faculty service make up approximately 59 percent of the budget. The College obtains grant funds for curriculum development addressing new issues and challenges facing the judiciary such as: substance abuse, co-occurring disorders, complex case issues, problem solving in the courts, scientific evidence/expert testimony, caseload management, and trial court leadership.

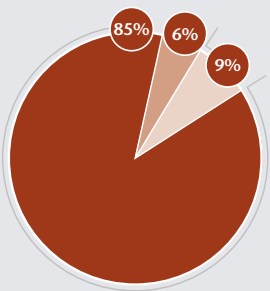
The National Judicial College employs the services of an independent accounting firm to perform an annual audit, and strives to make wise use of all available resources.

The NJC endowment is currently invested in several well-diversified funds within Commonfund®, which focuses exclusively on the needs of educational and nonprofit institutions.



Percentage of Annual Operating Support

Tuition and Program Fees	34%	\$2,433,000
Faculty Contributed Service	25%	\$1,832,000
Government Grants and Contracts	17%	\$1,237,000
Contributions	16%	\$1,131,000
Investments and Use of Net Assets	8%	\$576,000
TOTAL SUPPORT	100%	\$ 7,209,000



Percentage of Annual Operating Expense

General Administrative	6%	\$426,000
Fundraising	9%	\$632,000
Courses and Programs	85%	\$6,151,000
TOTAL EXPENSE	100%	\$ 7,209,000



The National Judicial College

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President

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